

PRESENTERS

















Ontario Securities Commission Regulatory Update

Ontario Securities Commission



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Agenda

Climate-related Matters

Financial Reporting Trends and Focus Areas

Regulatory Perspective – New IFRS Accounting Standards



Climate-related Matters



Climate Related Disclosures Journey: Rule-making





Climate Related Disclosures Journey: Rule-making (cont.)





Climate - Canadian Path Forward

We are engaging with the CSSB

We intend to conduct further consultations to adopt disclosure standards based on ISSB standards, with modifications as necessary



Climate – Key Rule-Making Considerations





Financial Reporting Trends and Focus Areas



Business Combinations



Observation:

Business combinations based on exchanging significant amounts of equity interests and recording mainly goodwill or intangible assets at the acquisition date

	Areas of Deficiency
Financial Statements	 Qualitative description of the factors that make up the goodwill balance [IFRS 3 B64(e)]
MD&A Disclosure	 Why did management decide to pay a significant amount over the fair value of the net identifiable assets?
	 Discuss specifics of intangible assets to explain what it represents, including material components and stage of development
Other	 If record impairment loss for goodwill or intangible assets within 12 months from date of acquisition, substantial MD&A disclosure needed:
	 What were circumstances leading to the impairment
	 What key inputs or assumptions that changed for impairment compared to purchase price allocation



Goodwill Impairment Considerations



Observation:

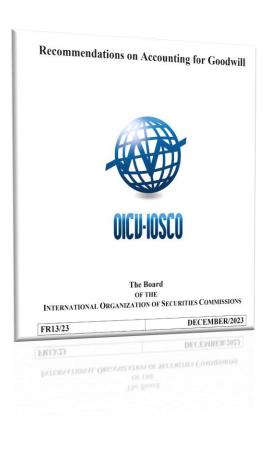
Issuers do not provide sufficient information about CGUs

Issuers do not provide required disclosure for instances where a reasonably possible change to key assumption(s) would cause CGU carrying amount to exceed the recoverable amount.

	Areas of Deficiency
Financial Statements	 Description of CGU required when impairment loss recognized or reversed [IAS 36.130(d)(i)]
	 If goodwill in a CGU represents a significant portion entity's total goodwill, additional information required about the CGU and recoverable amount determination [IAS 36.134]
MD&A Disclosure	 Overall performance discussion should:
	 Discuss reasons leading to the impairment at the CGU level
	 How continuing operations contributed to the recoverable amount being lower than carrying amount
	 Information on 'close call' results from impairment assessment that indicate limited headroom remaining for goodwill
Other	 IOSCO paper – Recommendations on Accounting for Goodwill



IOSCO Publication – Recommendations on Accounting for Goodwill



- <u>Publication</u> was motivated by:
 - Risk of unrecognized impairment on accumulated goodwill balances ('too little, too late')
 - Limited or no disclosure of 'close call' scenarios
 - Inadequacy of disclosures of key assumptions and questionable validity of assumptions underlying estimated cash-flows used to test for impairment
- Report includes recommendations for issuers, audit committees, and external auditors that aim to enhance the reliability, faithful representation and transparency of goodwill recorded and disclosed by issuers
- Topic of goodwill impairment continues to be an area of priority and focus for the regulatory community



Expected Credit Losses (ECL)



Observation:

Issuers do not disclose enough information to enable investors to understand nature and extent of credit risk arising from its financial assets

	Areas of Deficiency
Financial Statements	 Disclose key inputs and assumptions, including how forward-looking information has been incorporated into the determination of ECL [IFRS 7.35G]
	 Disclose more information about collateral and how it is impacting the ECL assessment for financial assets [IFRS 7.35K]
MD&A Disclosure	 Discuss information necessary to enhance a user's understanding of the issuer's financial position and performance
	 Carefully consider further disclosure on the impact of the economic environment on the factors used to measure ECL
	 If there are liquidity risks associated with financial assets, issuers should discuss these as part of its liquidity analysis
Other	Challenges with the timeliness of identifying when there has been a significant increase in credit risk



Disaggregation of Revenue



Observation:

Issuers do not disaggregate revenues in a manner that allows readers to understand how nature, amount, timing and uncertainty of revenue affected by economic factors.

	Areas of Deficiency
Financial Statements	 Preparers are not adequately considering whether multiple categories of disaggregation may be needed [IFRS 15.114]
	 Preparers need to consider how revenue is presented for other purposes, such as disclosure outside of financial statements [IFRS 15 B88]
	 Presenting one reportable segment does not exempt an issuer from required revenue disaggregation disclosure.
MD&A Disclosure	 Analysis should be provided for each category of disaggregated revenue
Other	 Neither IFRS 15 or MD&A requirements contain an exemption from disclosing information because preparer is of view that it is "commercially sensitive".



Overly Promotional Disclosure



Observations:

- Promotional activities that are untrue or unbalanced to the extent that investors may be mislead
- Notable areas of concern are 'greenwashing' and 'AI washing'

	Key Considerations
Greenwashing	 Disclosing net-zero target with no indication what is included in target and no credible plan to achieve target
	 Claiming product or service ESG "friendly" or "compliant" without disclosure citing basis for claim
AI Washing	 Unsubstantiated statements about use of AI technology "Company uses most advanced AI technology"
	 "Company leading competitors in use of AI to support its business"



Regulatory Perspectives

New IFRS Accounting Standards

Department of the Chief Accountant



IFRS 18 Presentation and Disclosure in Financial Statements

Responds to investors demands

All entities affected

Disclosing the impact of IFRS 18

Progressively more detailed as effective date approaches

Non-GAAP financial measures

• Reflect on number disclosed *outside* financial statements



IFRS 19 Subsidiaries without Public Accountability: Disclosures

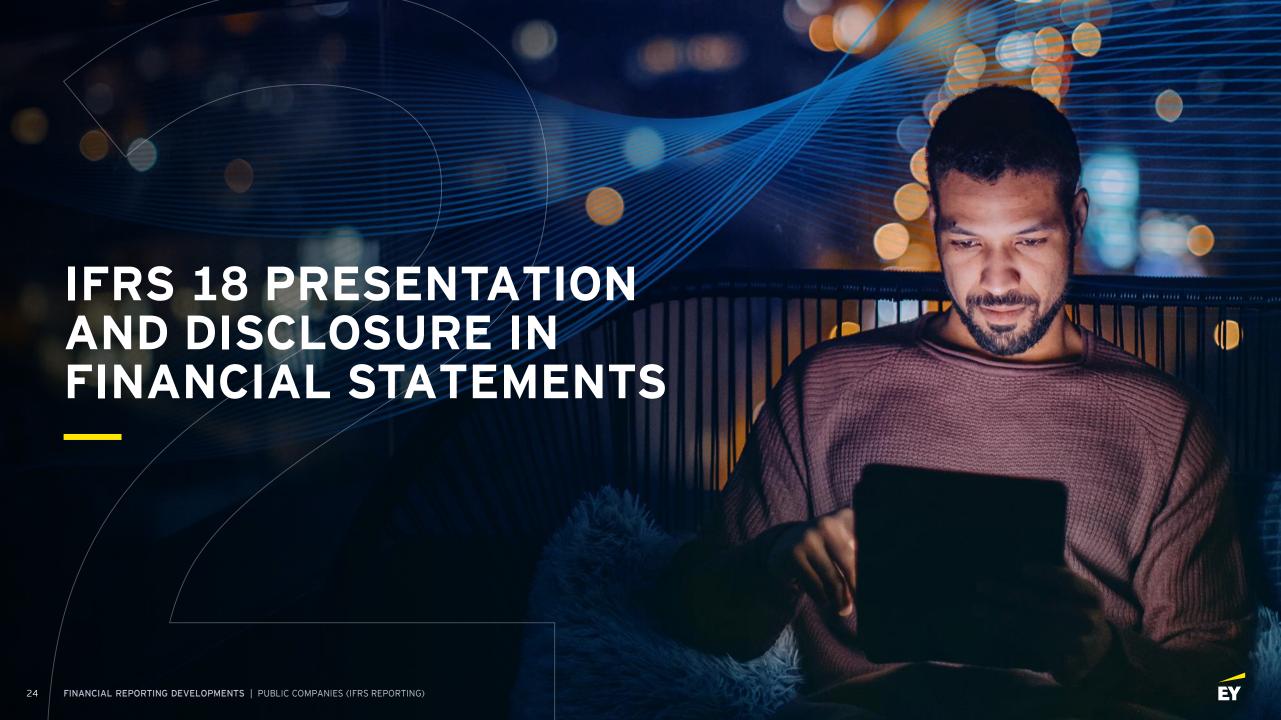
- Permits certain subsidiaries of reporting companies to voluntarily provide reduced financial statement disclosures.
- Entities "without public accountability".

Acceptance in Regulatory Filings	
Reporting Issuer Financial Statements	
Issuer Financial Statements: IPO, Short-Form Prospectus, or Information Circular	
Acquisition Financial Statements ¹	
Registrant Financial Statements	
Financial Statements Filed under an Existing Undertaking	

[1] If eligible subsidiary, additional disclosure considerations.

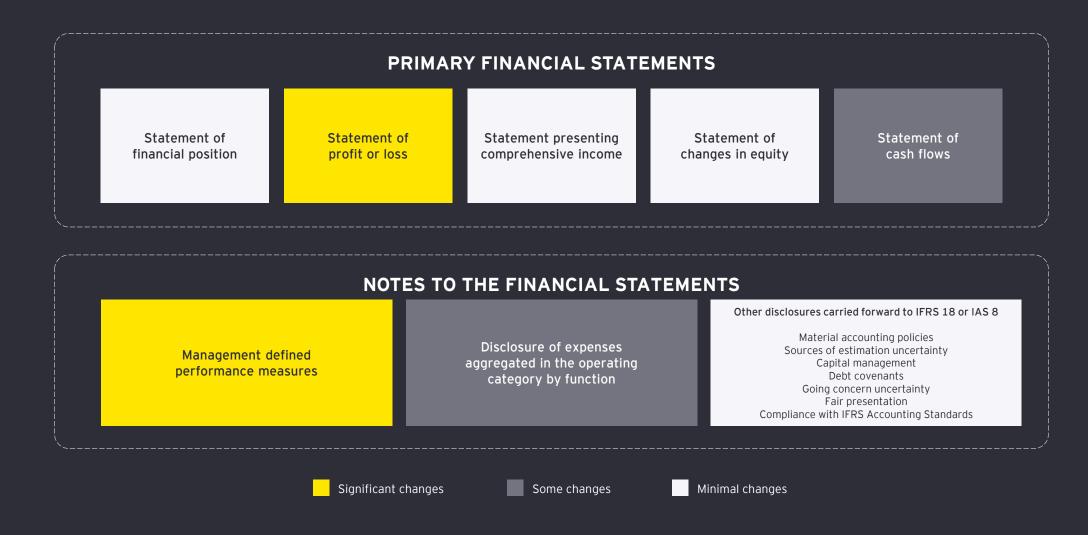


Questions?



IMPACT ON THE COMPLETE SET OF FINANCIAL STATEMENTS

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS





OVERVIEW OF THE NEW REQUIREMENTS

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS



New categories and required subtotals in statement of profit or loss



Disclosures about management-defined performance measures (MPMs)



Enhanced requirements:

- on aggregation and disaggregation
- presentation and disclosure of expenses classified in the operating category



CATEGORIES AND SUBTOTALS IN THE STATEMENT OF PROFIT OR LOSS

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

Revenue		
Cost of sales	Operating	
Gross profit		
Other operating income		
Selling expense		
Research and development expenses		
General and administrative expenses		
Goodwill impairment loss		
Other operating expenses		
Operating profit		
Share of profit from associates and joint ventures	Investing	
Gains on disposals of associates and joint ventures		
Profit before financing and income tax		
Interest expense on borrowings and lease liabilities	FINANCINO	
Net interest expense on net defined benefit liability (or asset)		
Profit before income tax		
Income tax expense	Income taxes	
Profit from continuing operations		
Loss from discontinued operations	Discontinued operations	
Profit for the year		

Some companies, such as banks and investment property companies, will classify income and expenses in their operating profit that other companies would classify in the investing or financing categories.

This will allow such entities to report key performance metrics within the operating section.



REQUIRED ITEMS



CATEGORIES IN THE STATEMENT OF PROFIT OR LOSS: INVESTING

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

WHAT IS TYPICALLY INCLUDED IN THE **INVESTING** CATEGORY?



Income and expenses from assets that generate a return individually and largely independently of other resources held by an entity

- Rental income and remeasurements of investment property
- Interest income and fair value changes on financial assets
- Dividends and fair value changes on non-consolidated equity investments



Income and expenses from investments in unconsolidated subsidiaries, associates and joint ventures accounted for using the equity method



Income and expenses from cash and cash equivalents



CATEGORIES IN THE STATEMENT OF PROFIT OR LOSS: FINANCING

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

WHAT IS TYPICALLY INCLUDED IN THE **FINANCING** CATEGORY?



All income and expenses from liabilities from transactions that involve only the raising of finance

- Receipt and return of cash or company's own shares
- Debt instruments that will be settled in cash e.g., bank loans



Interest income and expenses and effects of changes in interest rates from other liabilities (Note that this is not an exhaustive list.)

- Lease liabilities
- Defined benefit pension liabilities
- Decommissioning or asset restoration provision
- Litigation provision



CATEGORIES IN THE STATEMENT OF PROFIT OR LOSS: OPERATING

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

WHAT IS TYPICALLY INCLUDED IN THE **OPERATING** CATEGORY?



Income and expenses:

- From an entity's main business activities
- Not classified in other categories (residual category)
- Also includes volatile and unusual income and expenses



Provides a picture of the entity's operations



SPECIFIED MAIN BUSINESS ACTIVITIES

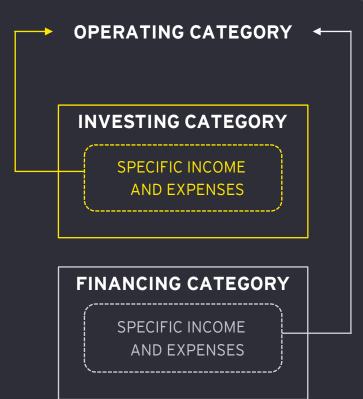
IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

IFRS 18 REQUIRES AN ENTITY TO ASSESS WHETHER IT

- Invests in assets to generate a return individually and largely independently of other resources held by an entity as a main business activity?
- Provides financing to customers as a main business activity?

WHETHER AN ENTITY HAS SPECIFIED MAIN BUSINESS ACTIVITIES

- Is a matter of fact and not merely an assertion
- Entity uses judgement to assess
- Based on observable evidence to the extent available
- Assessed for the reporting entity as a whole





THE ASSESSMENT IS A CONTINUOUS ONE AND MAY CHANGE OVER TIME



MANAGEMENT-DEFINED PERFORMANCE MEASURES (MPMs): DEFINITION

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS



Subtotals of income and expenses not specified by IFRS Accounting Standards



Used in public communications outside financial statements



Measures that communicate management's view of an entity's financial performance



WHAT ARE MPMs?

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

PERFORMANCE MEASURES

FINANCIAL PERFORMANCE MEASURES

SUBTOTALS OF INCOME & EXPENSES

- Adjusted profit or loss
- Adjusted operating profit
- Adjusted EBITDA

- Operating profit
- Operating profit before depreciation amortisation and specified impairments

Other measures that are not subtotals of income and expenses

- Free cash flow
- Return on equity
- Net debt
- Adjusted revenue

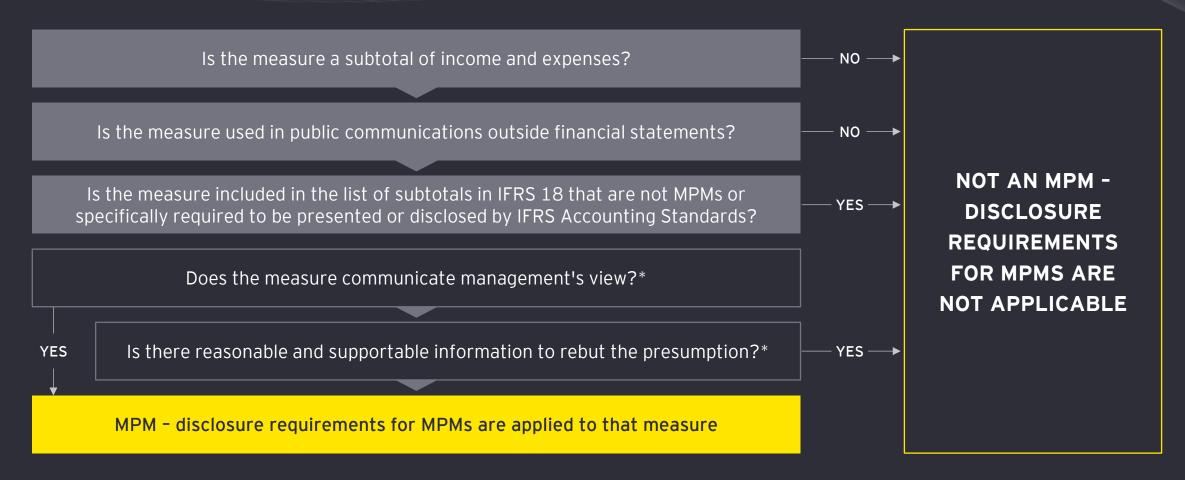
Non-financial performance measures

- Number of subscribers
- Customer satisfaction score
- Store surface



IDENTIFYING AN MPM

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS



^{*}It is presumed that a subtotal of income and expenses used in public communications communicates management's view; a company is not required to consider whether to rebut the presumption



MPMs: REQUIRED DISCLOSURES

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

IFRS 18 introduces requirement to disclose in a single note:

- Explanations of why, in the management's view, the MPM provides useful information about the entity's financial performance.
- How the MPM is calculated
- A reconciliation between the MPM and the most directly comparable subtotal or total defined in IFRS
- The income tax effect and the effect on non-controlling interests for each item disclosed in the reconciliation and description of how the entity determined the income tax effect
- Label and describe each MPM in a clear and understandable manner that does not mislead users
- Any changes in MPMs shall be explained and comparative information shall be restated to reflect the change



AGGREGATION AND DISAGGREGATION

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

Roles of primary financial statements and the notes

- Primary financial statements are to provide a useful structured summary
- ► Notes are to provide further information and supplement the primary financial statements

Principles for aggregation and disaggregation

Considering similar and dissimilar characteristics

- in the primary financial statements would result in a useful structured summary
- in the notes would result in material information

Aggregating items and using meaningful labels

Use meaningful labels

- Use the label 'other' only when unable to find a more informative label
- Label as precisely as possible

Additional disclosures required if aggregated amounts of immaterial items are sufficiently large that users might question whether the amount includes material items



DISCLOSURE OF EXPENSES CLASSIFIED IN THE OPERATING CATEGORY

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

If one or more line items comprising expenses classified by function are presented in the operating category an entity shall disclose

In a single note the total of each:

Depreciation

Amortisation

Employee benefits

Also,

required to disclose

Impairment losses and reversals

Write-downs and reversals on inventories

A qualitative description of the nature of expenses included in each function line item

Amount related to each line item in the operating category

List of any line items outside the operating category that also include amounts relating to the total

Items in *italics* are new requirements



CONSEQUENTIAL AMENDMENTS TO OTHER STANDARDS

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

NARROW-SCOPE AMENDMENTS MADE TO:

IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors

- Name changed to IAS 8 Basis of Preparation of Financial Statements
- Some requirements previously included within IAS 1 moved to IAS 8

IAS 34 Interim Financial Reporting

Amended to require disclosure of MPMs

IAS 33 Earnings per Share

 Restrict the types of additional earnings per share measures that entities can disclose

IAS 7 Statement of Cash Flows

- Require the use of 'operating profit or loss' as the mandatory starting point for entities using the indirect method
- Largely remove the current optionality for classifying cash flows from interests and dividends



TRANSITION

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS



- In the year of adoption and thereafter, entities that prepare condensed interim financial statements in compliance with IAS 34 must present the same headings and subtotals it expects to use in their annual financial statements and will also need to include disclosures on management-defined performance measures.
- Use of "IFRS Accounting Standards" when referring to IFRSs regarding accounting standards issued by the IASB



CONSIDERATIONS WHEN IMPLEMENTING IFRS 18

IFRS 18 PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS

CONSIDERATIONS

- Updating processes and IT systems
- Updating chart of accounts
- Updating internal controls over financial reporting
- May affect company's key performance indicators, budgets and forecasts
- Revisiting debt agreements and remuneration policies
- Use of judgment

FOR MORE INFORMATION ON IFRS 18:



IFRS Developments The IASB issues IFRS 18 Presentation and Disclosure in Financial Statements on 09 April 2024, the International i

nted by the requirement to present subtotals and totals for 'operating p





EXCESSIVE INTEREST AND FINANCING EXPENSE LIMITATION (EIFEL) RULES

1

OBJECTIVE

- To address concerns about taxpayers deducting excessive interest and financing costs.
- Targeted to multinational enterprises with cross border intercompany financing structures but will also apply to purely Canadian businesses.

2

RULES

Determines the restriction on deductibility of net interest and finance expenses (IFE)



- Fixed-ratio rules: IFE deduction limited to 30% of "adjusted taxable income" ("ATI", which approximates EBITDA).
- Group-ratio rules: A higher percentage may apply for a consolidated group, subject to certain conditions.

3

CARRYFORWARD

- Disallowed IFE is referred to as restricted IFE or "RIFE".
- Excess capacity (IFE less than 30% of ATI in a year) can be carried forward three years.
- RIFE can be carried forward indefinitely.



EIFEL rules were implemented with enactment of Bill C-59 on June 20, 2024 (substantively enacted on May 28, 2024).



EIFEL - DTA RECOGNITION CONSIDERATIONS

IAS 12.24 - A deferred tax asset shall be recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised.



RIFE DTA

- RIFE can be carried forward indefinitely
- Carryforward RIFE can create a DTA



Excess Capacity

- Can be carried forward three years
- Not a temporary difference or a loss carryforward
- No DTA to be recognized



Sources of recoverability for RIFE DTA

- Reversal of taxable temporary differences
- Forecasted income projections
- Tax planning opportunities
- EIFEL excess capacity



EIFEL - REVERSAL OF TAXABLE TEMPORARY DIFFERENCES





- Only DTLs that impact ATI/EBITDA may be considered a source of taxable income to support recognition of a DTA related to RIFE
- DTLs related to depreciable assets, intangible assets, and other DTLs where reversal does not impact ATI/EBITDA, would generally not be a source of taxable income to support a RIFE DTA.



Interest deductibility room will only be generated on 30% of ATI

- Not sufficient to conclude that RIFE DTA can be recognized because an entity is in a net DTL position
- 30% ratio must be applied
 - For example, a \$2,000 DTL related to a derivative or pension asset (which will impact ATI/EBITDA upon reversal) would support only \$600 (\$2,000 DTL x 30% limit) of carryforward RIFE.



EIFEL - FORECASTED INCOME

SUBSTITUTION VS REALIZATION

- Cannot recognize DTAs where the utilization of the DTA creates an attribute that itself cannot be recognized
 - Cannot recognize a Net Operating Loss (NOL) where it is being utilized due to increased taxable income resulting from the future denial of interest from EIFEL and the future denied interest (RIFE) cannot be benefited based on forecasts
 - Cannot recognize RIFE where it is projected to be used but would result in the creation of NOLs that cannot be benefited

Forecasts may be used to support the recognition of a deferred tax asset relating to RIFE

Forecasts needs to be supportable and consistent with forecasts used elsewhere by the Company



EIFEL - EXAMPLE: RECOGNITION OF RIFE DTA BY FORECASTED INCOME

ASSUMPTIONS:

- Canco, a Canadian entity, has a calendar year-end.
- Canco's statutory tax rate is 25%.
- In 2024, Canco has RIFE of \$200.
- Forecast ATI/EBITDA after 2027 is Nil.
- No other temporary differences or losses carried forward in prior or future years.

Year	2025	2026	2027
Forecasted ATI/EBITDA	1,000	1,200	1,500
Forecasted Interest Expense	350	350	350

When only relying on forecasted income, can any of the \$200 RIFE carryforward be recognized?



EIFEL - EXAMPLE: RECOGNITION OF RIFE DTA BY FORECASTED INCOME (CONT'D)

Year	2025	2026	2027
Forecasted ATI/EBITDA	1,000	1,200	1,500
EIFEL Inclusion Rate	30%	30%	30%
IFE Deduction Capacity	300	360	450
Forecasted Interest Expense (IFE)	350	350	350
Excess Capacity / (RIFE)	(50)	10	100
Total Net Room / (Utilization)			60
Existing RIFE Carryforward			200
DTA Recognized (60 * 25% tax rate)			15
DTA Unrecognized ([200 - 60] * 25% tax rate)			35



TAXES ON SHARE BUY BACK

BIII C-69: TAX ON NET SHARE REPURCHASES

2% tax

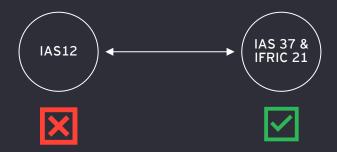


Enacted on June 20, 2024



2% tax applicable to value of net share repurchases greater than \$1 million, occurring on or after January 1, 2024.

ACCOUNTING CONSIDERATIONS



- Outside scope of IAS 12.
- Accounted for as a "levy" in accordance with IAS 37 and IFRIC 21.
- The tax is calculated based on **net** share repurchases at the end of a reporting period.
- Not appropriate to anticipate future share issuances to reduce the liability on repurchases made to date.
- ► The tax is treated as a direct incremental cost to acquiring own equity instruments and would be recognized as a deduction from equity (IAS 32.37).





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GENAI HAS DIFFERENT CAPABILITIES THAN TRADITIONAL AI SYSTEMS

Traditional AI

Traditional AI systems involve models that are trained to perform a single, specific task using defined algorithms, rules and data sets.



GenAl

GenAl ascertains patterns or distributions of labeled and unlabeled data provided during model training to generate new content. The generated content can take several forms:



Traditional Al applications

Calculations/ predictions

Classification

Recommendations

Anomaly detection



GenAl modalities

Text

Code

Audio

Image

Video

3D/specialized



AI USE IS NOT WITHOUT ITS CHALLENGES ...

Joint tech/strategic thinking

Selecting use cases necessitates joint knowledge of AI technology and business models, current market opportunities and forecasts, and competitive landscapes.

Model proliferation

Organizations have difficulty keeping track of the veritable selection of current generative models across different modalities, with new ones being released each day.

Balancing impact and risks

When considering customer-facing applications and integration with enterprise systems, potential risks should be weighed against and market impact to ensure a balanced approach.

Future-proofing investments

Organizations need to be sure before undertaking prototypes and deployments that sizable investments will not be rendered obsolete.

Rapid tech development

It can be daunting to keep track of new technical milestones, progress and capabilities across different open-source and private enterprises.

Ethical and legal landscape

Attention must be paid to the quickly evolving landscape around GenAl including intellectual property, privacy and copyright infringement.

Right-sizing projects

Models should be carefully selected to maximize performance for a given budget; extremely high-performance models should be deployed judiciously.

Lack of deep technical talent

Few organizations have the necessary expertise in computer science, machine learning, Al and data engineering to successfully deploy at scale.

Unintended consequences

Unexpected, disastrous, non-performative, and/or embarrassing outcomes should be anticipated and monitored closely.



GLOBAL TRENDS: AI REGULATORY INSIGHTS

First, we need to ask whether countries will regulate AI before we address how they will regulate.

Al bills were enacted globally in 2022 and rising in 2023.

75%

of the global population will have its personal data covered under privacy regulations by 2024.

The EU AI Act

Is positioned to become the global standard once passed, similar to GDPR.

United States

- The White House issued an Al Executive Order (EO), and multiple states are regulating Al
- Sector-based Al regulation
- Pre-national legislative acts: Al Bill of Rights, National Institute of Standards and Technology (NIST) framework, Big Tech voluntary agreements

European Union

- ► EU Al Act is primarily concerned with unacceptable/high-risk activities
- Spain, the first EU member to establish an Al regulatory body, known as the Spanish Agency for the Supervision of Al

Rest of world

- G7 Al Guiding Principles and Code of Conduct/recent UN Al guidance
- Japan copyrighted content can be used to train AI systems
- China AI regulations only apply to the private sector, not the government; aligns with China's 2030 Next Generation AI Development Plan



HEIGHTENED RISKS OF THE USE OF AI

Risk carried over from existing Al models

Data/technology risk

Data capability

Existing data capabilities (e.g., data modeling, storage, processing) and data governance (e.g., lineage and traceability) may not be sufficient for fine-tuning and business use of LLM.

Data/technology risk

Technology capability

LLM adoption increases the computational needs and therefore potentially impact the current use of infrastructure by other business use.

Cyber risk

Cyber attack and adversarial attack

Training data and trained LLM model may be leaked out of the institution or vendor platform due to cyber attack or adversarial prompt engineering.

Conduct/compliance risk

Bias/fairness

Large volume of training data used in pretraining may introduce bias and unfairness. Complex model (~100bn parameters) and training processes make it hard to identify and control bias.

Operational risk

Business continuity

Heavy reliance on third-party pre-trained complex LLM, may aggravate the business continuity.

Model risk

Explainability

The large number of model parameters makes the LLM a black box and lack of explainability.

Heightened risks of LLMs

Model risk

Hallucination

Pre-train LLMs can cause hallucination due to pre-training process and LLM's heavily reliance on transfer learning.

Conduct/compliance risk

Toxic information

Similar to bias, toxic information can be introduced by training data used in pre-train, which is hard to avoid due to large training data volume and data sources.

Data/technology risk

Data host, sharing, retention and security

The nature that LLMs are all third-party based leads to concerns of data breach issue for all data used in fine-tuning and input data to the use cases and prompt.

Data/technology risk

Data privacy and PII data

Model fine-tuning may access internal confidential data and PII data for unintendedly. Trained LLM models may contain sensitive/confidential information. Lack of use control may cause data breaches.

Legal/regulator risk

Lawsuit and reg penalty

The risk in compliance, conduct, data potentially violate laws and regulations. Complex and heterogeneous jurisdictional differences aggravates risks.

Third-party risk

LLMs provided by third party

Pre-trained LLM models are all third-party based and institutional uses will heavily rely on the vendor provided LLM capabilities and release of new version updates.

Legal/regulator risk

Copyright

The ownership of products generated by LLM may be ambiguous given that GenAl has creative nature.

Reputational risk

Linked to all other risks

All the above risks may lead to reputational damages to the organization.



RESPONSIBLE AI FRAMEWORKS ARE LINKED TO THE ORGANIZATION'S ETHICAL CODE OF CONDUCT

1 Top three priorities of your responsible Al program to support your Al strategy

Purpose - the why?

Compete – remove friction and establish networks to accelerate AI innovation speed-to-market and scale

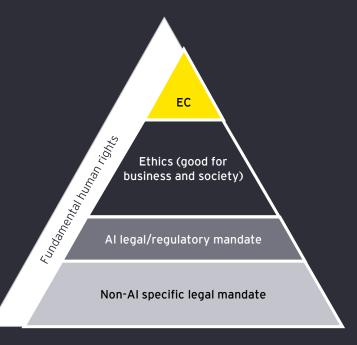
Protect - safeguard the company's assets and
preserve value with AI

Accelerate – achieve speed to market while complying with applicable regulations



2 Develop an ethical compass for your AI strategy

Value - the what?



Apply the Responsible

Al framework

Principles - the how?

Delivered through the enablement of principles:

- Accountability
- Explainability
- Reliability
- Fairness
- Transparency
- Data Protection
- Compliance
- Sustainability
- Security



WHY SHOULD AI ADOPTION START WITH GOVERNANCE?



Establishing a governance framework maximizes upside value and minimizes downside risk

Organizations who lead with governance ...

- Understand and mitigate risks of AI before they materialize
- Proactively identify high-value areas for AI deployment
- Scale learnings and best practices discovered in early pilots
- Adopt AI at scale and maximize impact across functions and business units

Organizations who don't lead with governance ...

- Reactively address risks, often inadequately
- Adopt Al in siloes, which limits scale, ROI and visibility
- Create prioritization chaos which results in fragmented investment
- Repeat mistakes across BUs throughout the AI adoption lifecycle, increasing the risk posture of the organization



QUESTIONS?















IASB WORKPLAN: COMPLETED PROJECTS

Topic		Related Standard	Effective date
Classification of Liabilities as Current or Non-current (Amendments to IAS 1)		IAS 1	January 1, 2024
Non-current Liabilities with Covenants (Amendments to IAS 1)		TAS I	3andary 1, 2024
Lease Liability in a Sale and L	_easeback (Amendments to IFRS 16)	IFRS 16	January 1, 2024
Disclosures: Supplier Finance	e Arrangements (Amendments to IAS 7 and IFRS 7)	IAS 7 and IFRS 7	January 1, 2024
Lack of exchangeability (Ame	endments to IAS 21)	IAS 21	January 1, 2025
Classification and Measureme	ent of Financial Instruments (Amendments to IFRS 9 and IFRS 7)	IFRS 9, IFRS 7	January 1, 2026
	Cost Method (Amendments to IAS 7)	IAS 7	January 1, 2026
	Derecognition of Lease Liabilities (Amendments to IFRS 9)	IFRS 9	January 1, 2026
	Determination of a 'De Facto Agent' (Amendments to IFRS 10)	IFRS 10	January 1, 2026
Annual Improvements to IFRS Accounting	Disclosure of Deferred Difference between Fair Value and Transaction Price (Amendments to Guidance on implementing IFRS 7)	IFRS 7	January 1, 2026
Standards - Volume 11	Gain or Loss on Derecognition (Amendments to IFRS 7)	IFRS 7	January 1, 2026
	Hedge Accounting by a First-time Adopter (Amendments to IFRS 1)	IFRS 1	January 1, 2026
	Introduction and Credit Risk Disclosures (Amendments to Guidance on implementing IFRS 7)	IFRS 7	January 1, 2026
	Transaction Price (Amendments to IFRS 9)	IFRS 9	January 1, 2026
Presentation and Disclosure i	in Financial Statements	IFRS 18	January 1, 2027
Subsidiaries without Public A	ccountability: Disclosures	IFRS 19	January 1, 2027



→ IASB WORKPLAN: STANDARD-SETTING PROJECTS

Topic	Next milestone	Expected date
Business Combinations - Disclosures, Goodwill and Impairment	Exposure Draft feedback	October 2024
Second Comprehensive Review of the IFRS for SMEs Accounting Standard	IFRS for SMEs Accounting Standard	Q1 2025
Equity Method	Exposure Draft feedback	Q1 2025
Dynamic Risk Management	Exposure Draft	H1 2025
Management Commentary	Final Revised Practice Statement	H1 2025
Rate-regulated Activities	IFRS Accounting Standard	H2 2025
Financial Instruments with Characteristics of Equity	Final Amendments	2026



→ IASB WORKPLAN: MAINTENANCE PROJECTS

Topic	Next milestone	Expected date
Provisions - Targeted Improvements	Exposure Draft	November 2024
Power Purchase Agreements	Final Amendments	December 2024
Translation to a Hyperinflationary Presentation Currency (IAS 21)	Exposure Draft Feedback	Q1 2025
Updating IFRS 19 Subsidiaries without Public Accountability: Disclosures	Exposure Draft Feedback	Q1 2025
Addendum to the Exposure Draft Third edition of the IFRS for SMEs (Small and Medium-sized Enterprises) Accounting Standard	IFRS for SMEs Accounting Standard	Q1 2025
Climate-related and Other Uncertainties in the Financial Statements	Exposure Draft Feedback	Q1 2025



→ IASB WORKPLAN: RESEARCH PROJECTS

Topic	Next milestone	Expected date
Intangible Assets	Review Research	October 2024
Statement of Cash Flows and Related Matters	Review Research	December 2024
Amortised Cost Measurement	Review Research	January 2025
Post-implementation Review of IFRS 16 Leases	Request for Information	H1 2025





Topic	Meeting date
IFRS 9 and IFRS 16: Distinguishing between a Lease Modification and an Extinguishment of a Lease Liability Discuss whether, following the amendment to paragraph 2.1(b)(ii) of IFRS 9, Financial Instruments, issued in July 2024, the derecognition requirements in IFRS 9 or the lease modification requirements in IFRS 16, Leases, apply for lessees when there is a change in consideration payable.	September 2024
IFRS 18: Education Session Overview of the key requirements in IFRS 18, Presentation and Disclosure in Financial Statements.	September 2024
IFRS 18: Implementation Issues Discuss the implications of adopting IFRS 18 on an entity's financial statements, including early observations and application challenges, as well as system and process changes to consider as the effective date approaches.	September 2024
IFRS 9: Derecognition of Financial Liabilities Settled Using Electronic Payment Systems Discuss the scope of the May 2024 amendments to IFRS 9 pertaining to the timing of the de-recognition of financial liabilities that are settled using electronic payment systems.	September 2024
IFRS 8: Disclosure of Revenue and Expenses for Reportable Segments Discuss the IFRS Interpretations Committee's agenda decision published in July 2024 about how an entity applies the requirements in paragraph 23 of IFRS 8, Operating Segments, to disclose for each reportable segment specified amounts related to segment profit or loss by an entity. The discussion will primarily focus on the extent of disclosure required by paragraph 23(f) on material items of income and expense.	September 2024



Topic	Meeting date
IAS 12: Accounting for Deferred Tax Assets under OECD Pillar Two GloBE Rules Discuss the accounting for deferred tax assets when an entity is required to comply with Pillar Two GloBE Rules.	May 2024
IAS 36: Assessment of Cash Generating Units (CGUs) in a Production Facility with Multiple Production Lines When One of the Products Has a Declining Market Demand Discuss the assessment of CGUs in a production facility with multiple production lines when one of the products has a declining market demand. This discussion will focus on identifying CGUs, allocating corporate assets, and other accounting implications.	May 2024



Topic	Meeting date
Revenue Recognition for Carbon Credits Discuss revenue recognition from the sale of carbon credits when the entity is required to make a long-term commitment with a carbon registry to continue its carbon reduction activities as a condition for the certification of the credits.	December 2023
IAS 1: Classification of Liabilities with Covenants when an Entity is Granted a Waiver or Period of Grace Continue discussion on the application of the 2022 amendments to IAS 1, Presentation of Financial Statements on Non current Liabilities with Covenants when an entity is granted a waiver or period of grace.	December 2023
Year-end Financial Reporting Reminders Discuss various financial reporting matters that entities should consider when preparing for their upcoming year-end.	December 2023



Topic	Meeting date
Accounting for the Development of Carbon Credits by a Renewable Energy Generator Discuss how a renewable energy generator classifies and measures renewable energy certificates that it produces and sells or uses to offset its carbon reduction obligations.	September 2023
Unit of Account for Lease Modification Accounting Discuss views on whether lease modifications should be assessed at the contract level or separate lease component level.	September 2023
 Accounting for Equity Instruments in a Shares-for-debt Transaction Discuss factors an entity might consider when determining whether a shareholder-creditor is acting in the capacity of a shareholder. Discuss the accounting for equity instruments issued and for recognizing extinguishment differences in a shares-for-debt transaction when a shareholder-creditor is acting in such a capacity. 	September 2023
IAS 1: Classification of Liabilities with Covenants when an Entity is Granted a Waiver or Grace Period Discuss various practical scenarios and examples of the application of the 2022 amendments to IAS 1 Presentation of Financial Statements on Non-current Liabilities with Covenants when an entity is granted a waiver or grace period.	September 2023



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